

Georgetown Global Health Nigeria

ANNUAL REPORT

2025



www.gghnigeria.org



The opinions expressed are those of the authors and do not necessarily represent the views of any government or donor agency associated with the content of this report.

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CEO's Message



The year 2025 tested the resilience of health systems and the institutions that support them. Shifting donor priorities, funding uncertainty, and evolving public health challenges placed increasing pressure on organizations across the sector. At the same time, communities continued to depend on strong health systems that could respond quickly, adapt effectively, and deliver quality care where it was needed most.

These realities shaped Georgetown Global Health Nigeria's work throughout the year. Rather than slowing our ambitions, they challenged us to become more focused, more innovative, and more deliberate in strengthening the systems that improve health outcomes.

Across our portfolio, we sustained HIV epidemic control, advanced regional health security, modernized laboratory and diagnostic systems, and strengthened immunization efforts through data driven community engagement. We also expanded digital innovations that improve surveillance, diagnostics, and evidence-based decision making, reinforcing our belief that resilient health systems are built through strong institutions, skilled people, and practical solutions.

None of this would have been possible without partnership. Throughout the year, we worked closely with federal and state governments, development partners, research institutions, civil society organizations, and communities to develop solutions that are locally owned and nationally relevant. We also remained committed to strengthening our own institution, protecting our workforce during a period of funding uncertainty while continuing to invest in leadership development and organizational capability.

Behind every achievement in this report is the dedication of people working to improve lives: the health worker serving patients, the laboratory scientist ensuring timely diagnosis, the community volunteer reaching families, the government counterpart driving institutional change, and every member of the GGHN team whose commitment transformed strategy into action.



I extend my sincere appreciation to our staff, partners, government counterparts, and donors, including the U.S. Department of State, the U.S. Centers for Disease Control and Prevention, the Gates Foundation, NACA, UNICEF, the Federal Ministry of Health and Social Welfare, the Nigeria Centre for Disease Control and Prevention, the National Primary Health Care Development Agency, and our state government partners. Your trust and collaboration continue to make this work possible.

As we look ahead, our focus remains clear: deepen partnerships, scale proven approaches, strengthen country led systems, and invest in the people, technology, and evidence that drive lasting impact. Public health challenges will continue to evolve, and so will we, guided by our values and an unwavering commitment to building healthier, more resilient communities.

Thank you for being part of this journey.

GEORGETOWN GLOBAL HEALTH NIGERIA — 2025 IN REVIEW

A year that tested resilience and helped us *build it*.

Shifting donor priorities and funding uncertainty pushed GGHN to become more focused, more innovative, and more deliberate in strengthening the systems that improve health outcomes for Nigerian communities.

— WHAT WE LEANED ON

Three things resilience was built from:



STRONG INSTITUTIONS

Country-owned systems that can carry the work forward on their own.



SKILLED PEOPLE

Health workers, scientists, and counterparts equipped to lead.



PRACTICAL SOLUTIONS

Tools and approaches built for the realities on the ground.

— THE WORK, MILESTONE BY MILESTONE

What moved forward in 2025



HIV EPIDEMIC CONTROL

Continuity of care held steady through a year of funding uncertainty.



REGIONAL HEALTH SECURITY

Stronger capacity to detect and respond to cross-border health threats.



LABORATORY & DIAGNOSTIC

Faster, more reliable diagnosis closer to where patients are.



IMMUNIZATION

Data-driven community engagement reached more families with vaccines.



DIGITAL INNOVATION

New tools for surveillance, diagnostics, and evidence-based decisions.

Public health challenges will keep evolving. *So will we.*

Dr. Ibrahim Bola Gobir

CHIEF EXECUTIVE OFFICER
GEORGETOWN GLOBAL HEALTH NIGERIA

About GGHN

Who we are

Georgetown Global Health Nigeria (GGHN) is a Nigerian registered public health organization dedicated to strengthening health systems through evidence based, locally led solutions. Established in 2019 as an affiliate of the Georgetown University Center for Global Health Practice and Impact, GGHN partners with governments, development agencies, research institutions, and communities to design, implement, and scale programmes that improve the resilience and sustainability of health systems.

Our work spans disease prevention and control, laboratory and diagnostic systems, public health emergency preparedness, immunization, maternal and child health, digital health, and health workforce development. We combine technical expertise, digital tools, research, data driven decision making, and community partnership to strengthen health systems and improve population health.

Operating across Nigeria and supporting regional initiatives in West and Central Africa, GGHN works at every level of the health system, from communities and primary healthcare facilities to national institutions and regional platforms. Our approach integrates programme implementation, digital solutions, operational research, and policy support, ensuring solutions are locally owned and built for long term impact.

With a multidisciplinary workforce of over 1,100 professionals, GGHN is helping governments build stronger, more resilient health systems across Nigeria and the wider region.



1100+

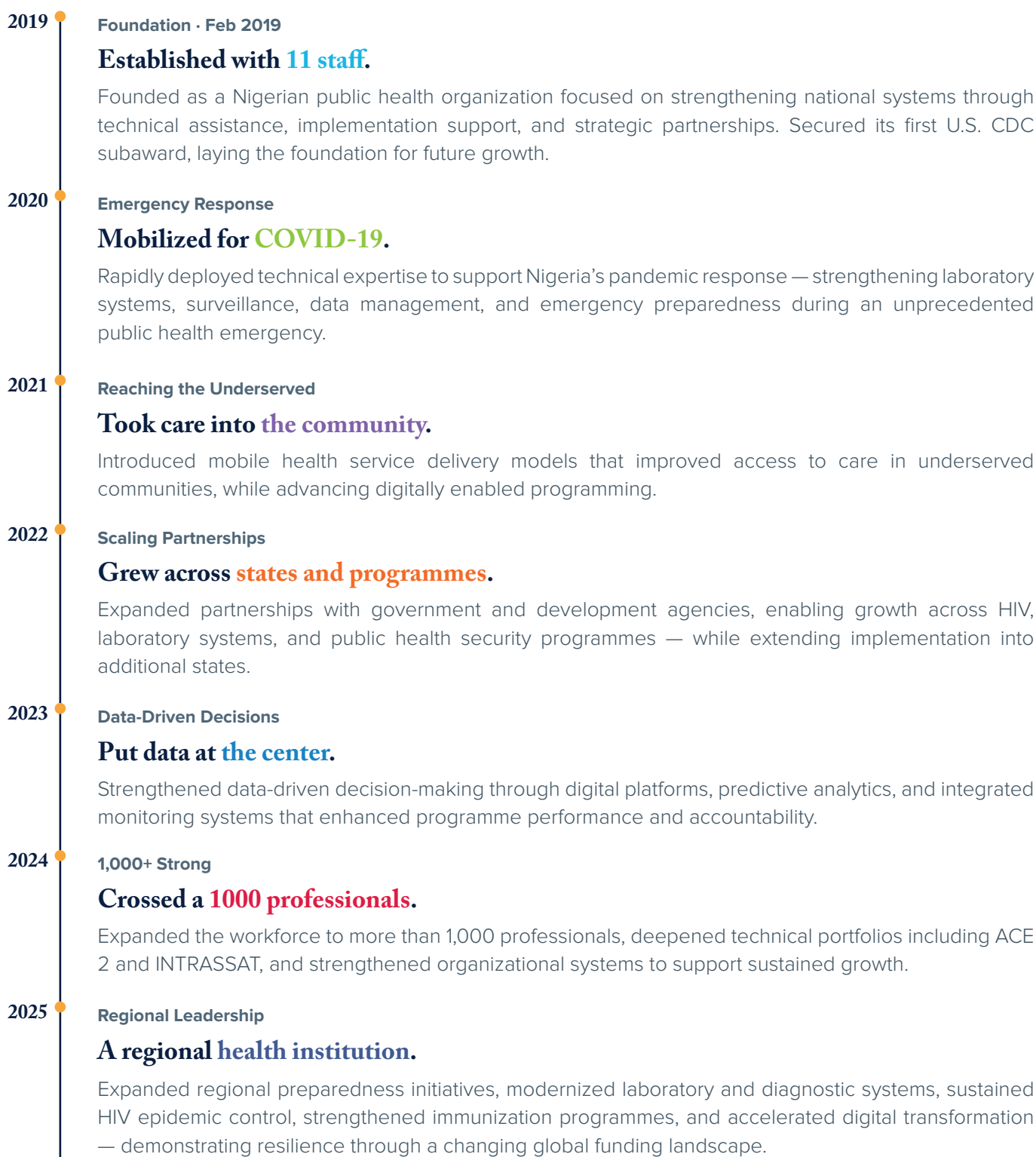
Professional Workforce



Our Journey

From a small idea to a *regional health institution*.

Since its establishment in 2019, Georgetown Global Health Nigeria (GGHN) has evolved from a small public health initiative into a multidisciplinary organization supporting governments and communities across Nigeria while contributing to regional public health priorities in West and Central Africa. Over the years, our growth has been shaped by strategic partnerships, technical innovation, and a commitment to strengthening health systems. The milestones below reflect key moments in our journey.





Mission

To improve health outcomes and equity across Nigeria and Africa by delivering innovative, community-centred health programmes guided by evidence, collaboration, and compassion

Vision

A healthier Africa where every individual has access to quality health services and the opportunity to live a full, productive life.

Values

integrity

We act with honesty, transparency, and accountability in everything we do.

equity

We work to ensure everyone has access to quality health services, especially those most underserved.

innovation

We work to ensure everyone has access to quality health services, especially those most underserved.

collaboration

We build lasting partnerships with governments, communities, and institutions to achieve sustainable impact.

respect

We value every individual and foster inclusive, trusted relationships in all that we do.

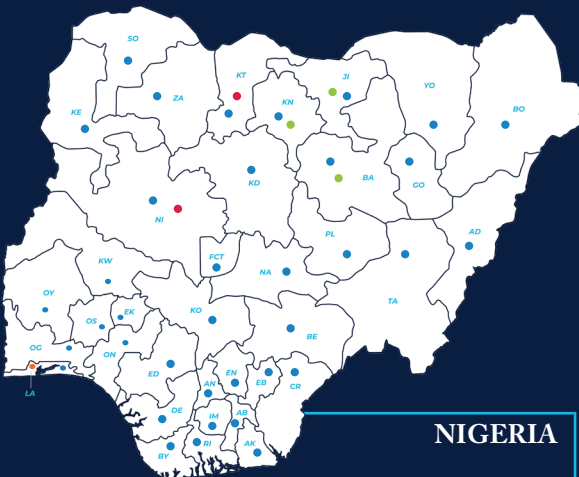
“Six years, one direction: from a small team of eleven to a *multidisciplinary institution shaping health outcomes across a region.*”

Our Reach

One national foundation. Five points of reach.

Development Footprint

GGHN works at two levels. National platforms and technical systems get built once and used everywhere, so every state and partner has the same tools to work with. On top of that, specific programmes reach particular states, and now particular countries, wherever the need is greatest. That's what ties the federal health system to the people actually doing the work: the facilities, the staff, the communities on the ground.



NIGERIA

FEDERAL FOUNDATION — NIGERIA ●

eN-LIS deployed across all 774 LGAs; NPHCDA PHC Assessment; National DNO Roadmap; NAPHS 2.0 costing & validation; NIPAD platform; NCDC NRL technical advisory.

APHIDS Regional PHEM Training

KANO (KA), BAUCHI (BA), JIGAWA (JI) ●

ACE 2 (HIV) — 91 facilities, 1,200+ community service points; SOACT mentorship; PLHIV health-insurance enrolment; sustainability manual launch (Jigawa).

KATSINA (KT), NIGER (NI) ●

Polio — 20 LGAs Katsina + 14 LGAs Niger; RES + IBRA campaigns; SIWGs; 7,000+ personnel trained.

LAGOS ●

Lagos State Action Plan for Health Security (SAPHS) facilitation.

CAMEROON

CENTRE, EAST

INTRASSAT/STRAC deployment across 11 facilities; 18 transport agents trained; 100% uptime.

APHIDS Regional PHEM Training

WEST AFRICA

APHIDS Regional PHEM Training

LIBERIA

GHANA

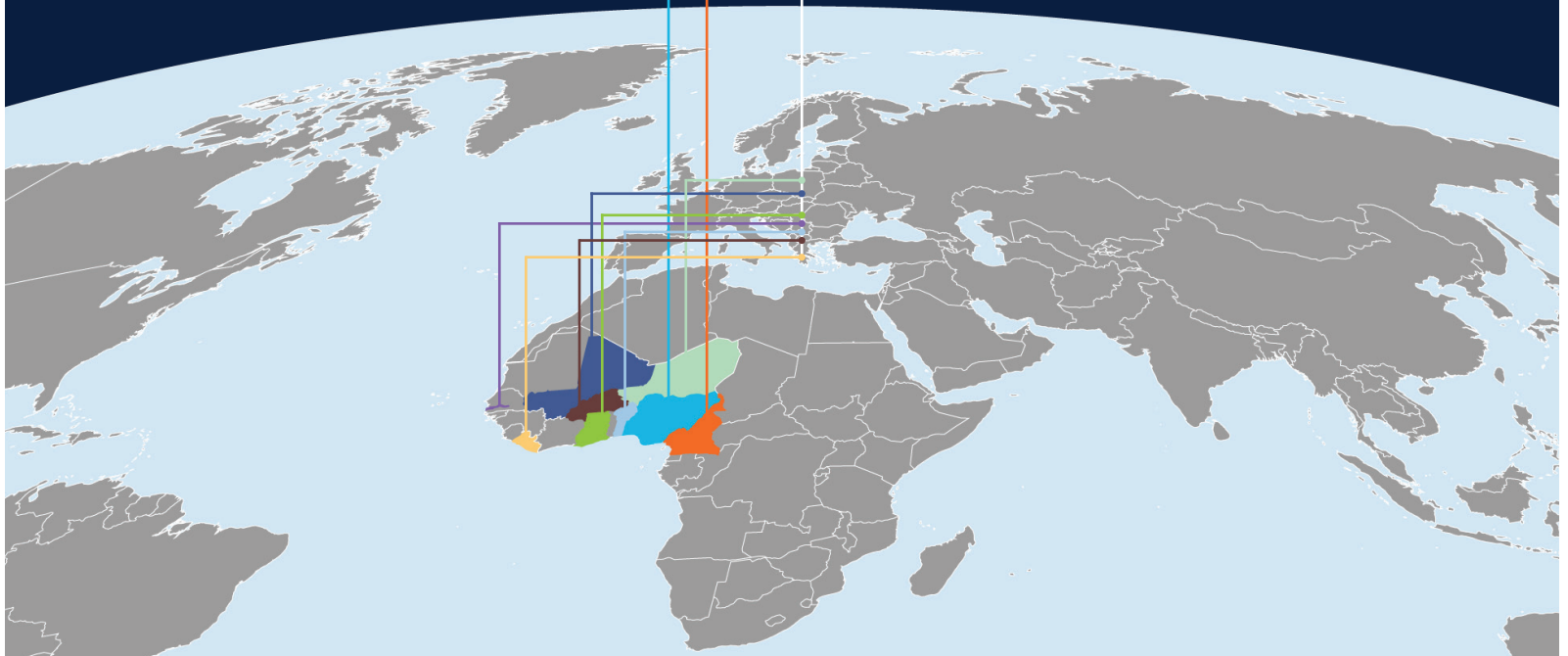
BENIN

NIGER

MALI

THE GAMBIA

BURKINA FASO



Organizational Snapshot

Annual Financial Portfolio

**6** Programme Portfolios

**9** Countries Supported

**36** States Supported

**774** LGAs supported

**1** Head Office

**11** State Offices

**1156** Employees



Corporate Governance

Our Journey

Strong governance underpins GGHN's ability to deliver trusted, accountable, and sustainable public health programmes. Our governance framework promotes ethical leadership, strategic oversight, and transparent decision making, ensuring that organizational priorities remain aligned with our mission and the needs of the communities we serve.

The Board of Directors provides independent oversight of strategy, organizational performance, financial stewardship, and risk management. Meeting regularly throughout the year, the Board guides long-term direction while ensuring compliance with statutory requirements, donor obligations, and the highest standards of accountability.

This governance structure is reinforced by robust internal controls, established approval processes, periodic internal and external audits, and a comprehensive Code of Conduct that guides the behaviour of our Board, leadership, and staff. Together, these mechanisms strengthen institutional integrity, promote responsible stewardship of resources, and sustain the confidence of our partners, donors, and the communities we serve.

Meet Our Board of Directors



Dr. Sani Aliyu

Chairman, Board of Directors

Widely recognized for his leadership in infectious diseases and public health policy, he brings extensive experience in epidemic preparedness, health systems strengthening, and national health security. His leadership strengthens GGHN's governance, strategic direction, and institutional resilience.



Dr. Ibrahim Bola Gobir

For more than two decades, he has led complex public health programmes spanning infectious diseases, health systems strengthening, and institutional development. As Chief Executive Officer, he provides the strategic leadership that drives GGHN's technical excellence, partnerships, and long-term growth.



Piring'ar Mercy Niyang

Bringing expertise in epidemiology, surveillance, monitoring and evaluation, and programme management, she contributes valuable technical insight that strengthens evidence-based governance and organizational oversight.



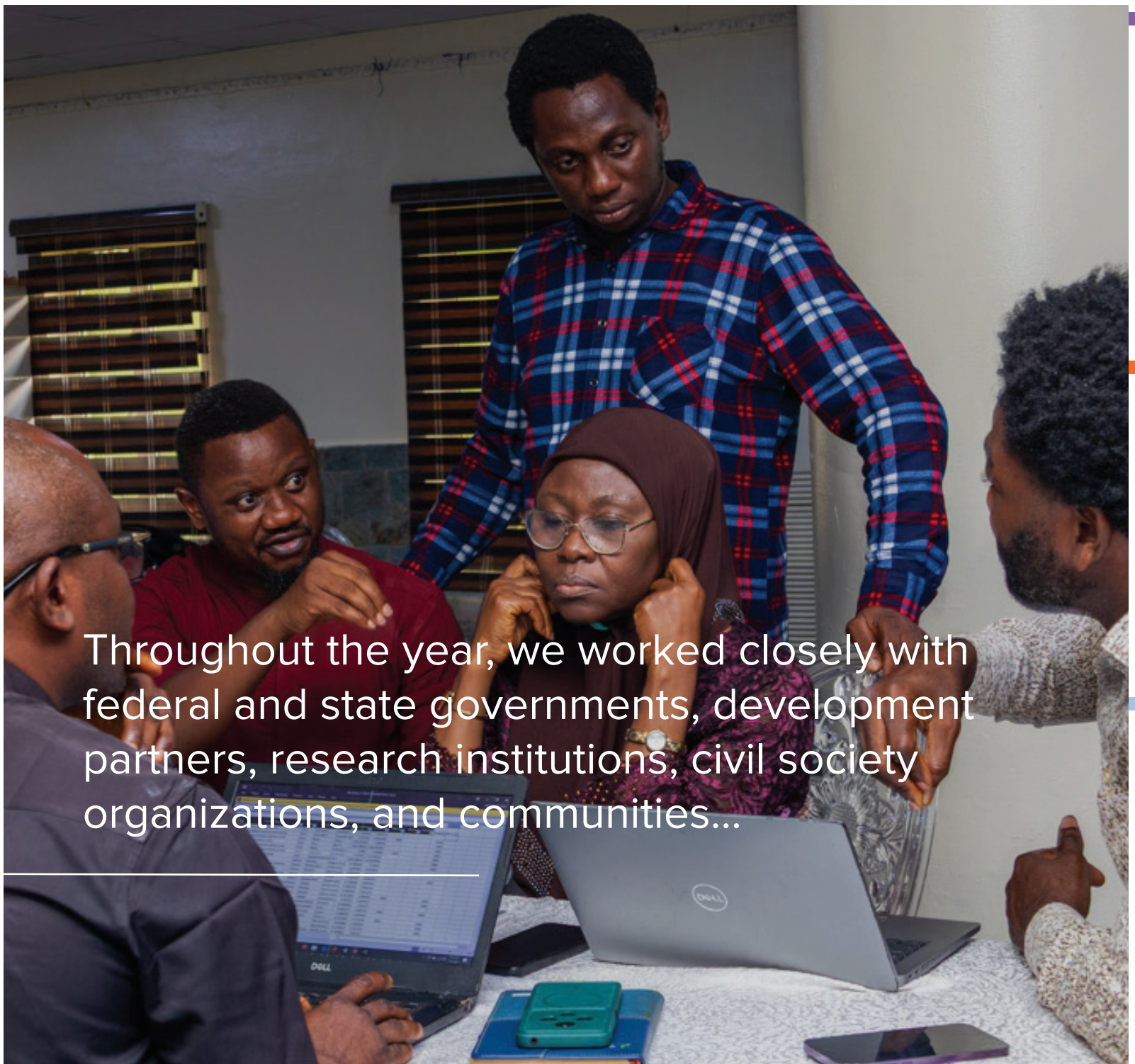
Professor Tanimola Akande

Among Nigeria's most respected public health academics, he contributes decades of experience in public health education, research, and health systems development, helping guide the organization's strategic and scientific direction.



Dr. Jennifer Hayes-Klosteridis

Drawing on extensive experience in organizational strategy, academic leadership, and institutional management, she provides strategic oversight that supports GGHN's growth, governance, and international collaboration.



Throughout the year, we worked closely with federal and state governments, development partners, research institutions, civil society organizations, and communities...

2025 at a Glance



585,768

Children immunized through Reaching Every Settlement (RES) rounds in Katsina and Niger States

67,565

People sustained on antiretroviral treatment under ACE 2 across 91 supported facilities (97% of target)

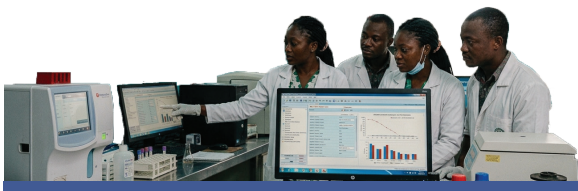


1,188,357

HIV tests conducted (117% of target); 4,668 positives identified; 4,554 newly initiated on treatment

1,500⁺

Laboratory professionals trained nationwide; eN-LIS deployed across all 774 LGAs



200⁺

Laboratories utilizing the Electronic National Laboratory Information System (eN-LIS)

85,000⁺

AMR samples and isolates processed and characterized through the Fleming Fund Country Grant in Rwanda



20

Public health leaders graduated from Regional PHEM training across 9 West African countries



300+

Clinicians reached through the Lassa Fever Clinical Management Fellowship

1,156

Total staff (6.84% growth from 2024) — over 90% retained on permanent arrangements



100%

Reporting compliance rate; zero high-risk audit findings; zero questioned costs

209,061

Social media reach (+35% YoY); 250+ design assets produced; 1,108 new followers



Behind every achievement in this report are people dedicated to improving lives: health workers, laboratory scientists, community volunteers, government counterparts, and GGHN team members turning strategy into action...



Powering Public Health Through Technology

Electronic National Laboratory Information System (eN-LIS)

Enables faster, more reliable laboratory reporting, giving clinicians and public health authorities timely data to diagnose, monitor, and respond to disease outbreaks.

Sample Tracking and Referral Application (sTRAC)

Reduces delays and loss of diagnostic samples by providing end-to-end visibility from collection to result delivery, improving patient care and confidence in laboratory services.

AI-Based Anaemia Assessment Tool

Expands access to early anaemia screening by enabling rapid, non-invasive diagnosis in underserved communities where laboratory services are limited.

NIPAD

Improves immunization planning by helping health authorities identify zero-dose children, forecast vaccine needs, and target resources where they are needed most.

EMR-LIMS Integration

Connects patient records with laboratory results, reducing turnaround times, minimizing manual errors, and supporting faster clinical decision-making.



APHIDS Management System

Strengthens regional public health coordination by improving programme management, knowledge sharing, and monitoring across participating countries.

NPHCDA eLearning Platform

Builds a more skilled health workforce by expanding access to standardized, high-quality training regardless of location.

ScanForm

Improves the speed and accuracy of data collection, enabling better programme monitoring and evidence-based decision-making.

AnRiN 2.0

Supports more effective coordination of maternal, newborn, child health and nutrition services through integrated digital programme management.

Sample Tracking and Referral Application (sTRAC)

Supports evidence-based investment and service improvement by providing real-time visibility into the readiness and performance of HIV treatment facilities.



Development Impact

In 2025, we translated strategy into measurable results by working alongside governments, development partners, research institutions, and communities to strengthen health systems in Nigeria while supporting regional public health initiatives across West and Central Africa. Through technical expertise, digital solutions, and strong partnerships, we improved access to quality health services, strengthened institutions, and advanced sustainable public health solutions. The achievements that follow demonstrate the impact of that work.



Building Smarter Laboratory Systems

HIV | INTRASSAT & sTRAC

GGHN also accelerated the adoption of digital laboratory and diagnostic solutions. Under the INTRASSAT initiative, the organization supported the development and adaptation of sTRAC, an integrated sample transport tracking system in Cameroon. The platform enables end to end sample tracking, improving accountability, reducing turnaround times, and strengthening confidence in diagnostic reporting.

Innovation also extended beyond conventional laboratory settings. GGHN advanced field validation of an AI Based Anaemia Assessment Tool, a smartphone enabled, non-invasive solution that expands screening in underserved communities while reducing reliance on conventional laboratory infrastructure. Developed in collaboration with AiDx Medical, the tool reflects GGHN's commitment to applying emerging technologies to improve access to diagnostics.

These investments were complemented by stronger laboratory quality systems. Across ACE 2 supported facilities in Bauchi, Jigawa, and Kano States, GGHN strengthened HIV testing quality through mentorship, competency development, and reinforced coordination structures. The operationalization of State Laboratory Technical Working Groups and the State Quality Assurance Champions Team strengthened proficiency testing, continuous quality improvement, and adherence to national testing standards.

Together, these efforts advanced a more connected diagnostic ecosystem where digital systems, diagnostic innovation, and quality assurance work together to improve laboratory performance and support faster, evidence based public health action.

Featured Story

From Hours to Minutes

For Dhulkifli Musa, a Data Entry Clerk at Al Noury Specialist Hospital, entering HIV client records by hand could take hours each day. Through the ACE 2 project, GGHN introduced ScanForm, an AI enabled tool that converts handwritten forms into digital records using a mobile phone.

Tasks that once took hours can now be completed in about 30 minutes, reducing staff workload, improving data quality, and making information available more quickly for patient care and programme monitoring.



“The work is easier now. It saves time, reduces stress, and improves the quality of what we do.”

Dhulkifli Musa, Data Entry Clerk

Project Impact Snapshot



11

Cameroon health facilities digitized for real-time sample tracking under sTRAC



18

Transport agents enabled with QR-based chain-of-custody tools in Cameroon



100%

sTRAC system uptime maintained post-deployment



1,500+

Laboratory professionals trained nationwide on eN-LIS & related modules



774

LGAs covered by eN-LIS deployment across Nigeria



91

Quality assurance strengthened across ACE 2-supported laboratories



49

Facilities assessed across 14 states and 6 geopolitical zones



Closing Immunity Gaps Through Community Driven Polio Interventions

Polio | RES & IBRA

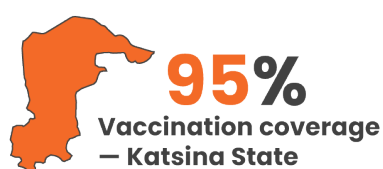
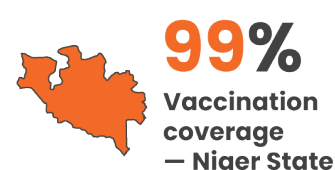
When children miss routine vaccination, they remain vulnerable to preventable diseases, allowing outbreaks to continue spreading. In parts of Katsina and Niger States, remote settlements, population movement, and limited access to health services make it difficult to consistently reach every eligible child.

In 2025, GGHN worked with government and community partners to close these gaps through the Reaching Every Settlement (RES) and In Between Round Activities (IBRA) strategies. Across two RES rounds, more than 585,000 children were immunized, while targeted follow up activities identified and vaccinated over 7,000 children who had never received a polio vaccine. Improved settlement validation, routine data reviews, and geographic tracking helped ensure fewer communities were missed between campaign rounds.

The response also strengthened how vaccination campaigns were delivered. State coordination platforms were reactivated to improve planning and decision making, while more than 7,000 frontline personnel were recruited, trained, and deployed to expand service delivery. In some communities, vaccination campaigns were integrated with nutritional supplements and antimalarial commodities, increasing community acceptance while providing additional child health services.

Together, these improvements helped vaccination teams reach more children in underserved communities, improving coverage where it was needed most.

Project Impact Snapshot





Sustaining HIV Epidemic Control in a Changing Landscape

HIV | ACE2

Years of investment have expanded access to HIV prevention, testing, and treatment across Nigeria. Sustaining those gains requires health systems that can keep people connected to care, maintain high treatment outcomes, and adapt to changing realities without disrupting essential services.

In 2025, the Accelerating Control of the HIV Epidemic in Nigeria (ACE 2) project focused on protecting these gains across Kano, Bauchi, and Jigawa States, even as funding uncertainty and operational pressures reshaped the implementation landscape. We supported HIV services across 91 health facilities and more than 1,200 community service delivery points, strengthening treatment monitoring, improving data visibility, and reinforcing differentiated service delivery to better meet the needs of people living with HIV.

Routine performance reviews enabled health facilities to identify and respond more quickly to gaps in viral load monitoring, retention, and case management. HIV testing was further integrated into maternal, tuberculosis, and outpatient services, while index testing helped identify partners and biological children who could benefit from testing and treatment. We also worked with state governments to strengthen long term ownership of the HIV response through the launch of the Jigawa State Sustainability Manual, commitments for 3,500 health insurance slots for people living with HIV, and increased state leadership of treatment and programme review processes. The focus on service quality, stronger data, and growing state ownership helped ensure that short term operational pressures did not undermine long term progress.

The HIV response remained resilient through a period of uncertainty. People living with HIV continued to receive the care they needed, while stronger data systems, more responsive service delivery, and growing state ownership positioned the programme to sustain progress well beyond the year under review.



Featured Story

From One Diagnosis to Four Lives on Treatment

When Hassan (not his real name) tested positive for HIV at Kazaure General Hospital, the diagnosis became the starting point for protecting his entire family. Guided by an HIV Testing Services counsellor trained through the ACE 2 project, he agreed to invite his partners and children for testing.

Across two visits, three additional adults were diagnosed with HIV and immediately linked to treatment, while all children tested negative. Two pregnant women also enrolled in antenatal care and accessed PMTCT services, helping protect their unborn children from HIV.



"We were able to support the whole family and help protect the babies."

Amina Tafida, HIV Testing Services Counsellor

Project Impact Snapshot



67,565

People sustained on antiretroviral treatment (97% of TX_CURR target)



96%

Viral suppression achieved among clients tested



1,188,357

HIV tests conducted (117% of HTS_TST target)



4,554

Newly initiated on treatment (113% of TX_NEW target)



4,668

Positive cases identified (110% of HTS_TST_POS target)



94%

Same-day ART initiation for newly diagnosed clients



3,500

PLHIV health-insurance slots committed across Kano, Bauchi, Jigawa





Strengthening Regional Preparedness Architecture

APHIDS | PHEM | PHEPRR | LFCMF

In an increasingly connected world, disease outbreaks can quickly extend beyond national borders. Preparing for public health emergencies requires countries to strengthen their systems, develop skilled leaders, and build the partnerships needed for coordinated action.

During the year under review, through the Assuring Public Health International and Domestic Security (APHIDS) project, we partnered with governments and public health institutions across West Africa to strengthen regional preparedness. A major milestone was the Regional Public Health Emergency Management (PHEM) Intermediate Training, which graduated 20 public health leaders from nine countries, advancing a shared approach to emergency management across the region.

At the centre of this work were two flagship fellowship programmes. The Public Health Emergency Preparedness, Response and Resilience (PHEPRR) Fellowship continued to develop the next generation of emergency management leaders, while the Lassa Fever Clinical Management Fellowship (LFCMF) strengthened clinical capacity for outbreak response. More than 300 clinicians participated in foundational training of the LFCMF, with selected participants completing intensive clinical practicums at Irrua Specialist Teaching Hospital. Fellows from the inaugural cohort returned as facilitators for subsequent training, reinforcing institutional continuity and an emerging train the trainer model.

We also established a centralized Public Health Emergency Management Database, creating a deployable regional registry of trained emergency managers to support coordinated responses during multi-country public health emergencies.

The region is better equipped to prepare for and respond to public health emergencies through a growing network of skilled leaders, clinicians, and emergency managers working from shared approaches and stronger regional partnerships.



Project Impact Snapshot



9

West African countries represented in regional PHEM training



20

Public health leaders graduated from PHEM Intermediate Training



300+

Clinicians reached through LFCMF virtual modules



19

Clinical fellows completed intensive in-person practicum



+260%

Facilitator surge enabled through reallocation of ceremonial-cost lines



PHEM DB

Regional database established to support coordinated surge deployment



People, Communications & Stewardship

Investing in Our People

The global health sector experienced significant funding uncertainty in 2025, with temporary pauses affecting donor-supported activities across many organizations. Maintaining a stable, motivated, and capable workforce became essential to sustaining programme delivery and supporting the communities we serve.

Throughout the year, we took deliberate steps to protect our people while adapting to a changing funding landscape. Careful workforce planning, transparent leadership, and structured staff redeployment enabled programmes to continue with minimal disruption. Despite the challenging operating environment, our workforce grew from 1,082 employees in 2024 to 1,156 in 2025, reflecting continued investment in the technical expertise behind our work.

Investment in our people remained a priority. We supported 84 employees through professional development opportunities and invested approximately ₦25 million in capacity strengthening initiatives. More than 90% of employees remained on permanent contracts, preserving institutional knowledge and organizational stability during a period of uncertainty.

GGHN entered 2026 with a stronger workforce, deeper institutional capacity, and the stability needed to continue delivering high quality public health programmes.

Human Resource at a Glance



1,156
Employees across
programmes



6.84%
Workforce growth despite
funding uncertainty



₦25M

Invested in
staff learning
and capacity
strengthening



84

Employees supported
through professional
development



90%+

Employees retained on
permanent contracts

Strengthening Strategic Communications

Effective communication does more than share information. It builds trust, strengthens partnerships, and ensures that the impact of public health programmes reaches the people who can influence, support, and sustain them.

Throughout 2025, the Communications Unit strengthened Georgetown Global Health Nigeria's visibility by shifting from activity-based reporting to more strategic, human-centred storytelling. Greater emphasis was placed on documenting programme impact through photography, videography, documentaries, beneficiary stories, and digital content that highlighted the experiences of communities, healthcare workers, and programme teams across Kano, Bauchi, and Jigawa States.

Our digital platforms recorded continued growth in reach and engagement, generating more than 209,000 impressions, increasing social media reach by 35 percent, and attracting 1,108 new followers. Analysis of audience engagement showed that documentary-style field content and people-centred stories consistently outperformed conventional event coverage, informing a more evidence-driven approach to content development.

Communications provided strategic support for several flagship initiatives during the year, including World AIDS Day activities across all implementation states, the rollout of the Jara Wellness Assistant through multilingual communication materials, and the Public Health Emergency Preparedness, Prevention and Response (PHEPRR) Fellowship. The unit also developed a broad range of communication products, including videos, publications, presentations, infographics, digital campaigns, media content, and branded materials that enhanced programme visibility and donor engagement.

The year also marked significant progress in institutional communications. The introduction of GGHN's first printed organizational newsletter created a new platform for sharing programme achievements with partners, stakeholders, and visitors during meetings, conferences, and other engagements. Expanded communication support for executive leadership strengthened the organization's external profile, while improved presentation design, standardized branding, and high-quality visual assets elevated the professionalism and consistency of GGHN's communications across internal and external engagements.

During the temporary funding pause, Communications played a central role in maintaining organizational cohesion and protecting institutional reputation. A dedicated internal email series kept staff informed of key developments, while regular leadership communications promoted transparency and reinforced confidence during a period of uncertainty. Externally, the unit applied risk communication principles by coordinating clear, consistent, and timely messaging that supported stakeholder engagement, reduced speculation, and safeguarded confidence in GGHN's programmes and partnerships.



By the close of 2025, Communications had evolved beyond a support function to become a strategic driver of organizational visibility, knowledge management, stakeholder engagement, and institutional reputation. Through stronger storytelling, improved digital engagement, and enhanced executive communications, the unit contributed to positioning Georgetown Global Health Nigeria as a trusted leader in public health implementation and innovation.



Communications at a Glance



Audit and Compliance

GGHN maintained strong financial and compliance oversight throughout 2025, reinforcing accountability across its programmes and operations. Independent audit processes returned an unqualified opinion, with zero high risk findings and zero questioned costs, while statutory and donor reporting compliance remained at 100%.

Our internal audit and compliance function strengthened risk management through routine audits, field verification, and compliance monitoring across project locations. During the period of donor funding uncertainty, organization wide compliance measures and mandatory training ensured continued adherence to donor requirements and applicable regulations.

These efforts reinforced a culture of transparency, accountability, and responsible stewardship, providing partners and donors with confidence that resources were managed in accordance with the highest standards of financial and operational integrity.



Looking Ahead

The achievements highlighted throughout this report provide a strong foundation for the next phase of Georgetown Global Health Nigeria's growth. Guided by our 2026–2035 Strategy, we will continue working alongside governments, communities, development partners, and research institutions to strengthen health systems, accelerate digital transformation, and improve health outcomes across Nigeria and the wider region.

As we look ahead, four priorities will guide our work:

Scale What Works

We will expand proven approaches that have demonstrated measurable impact by scaling successful models, modernizing laboratory and diagnostic systems, strengthening public health emergency preparedness, and increasing access to quality health services. By building on evidence and lessons learned, we will extend successful models to reach more communities and strengthen health systems at greater scale.

Deepen Institutional Partnerships

Strong partnerships remain central to sustainable public health impact. We will deepen collaboration with government institutions, development partners, academia, and regional organizations to strengthen national ownership, support policy implementation, and accelerate progress toward shared health priorities.

Embed Sustainability

Long-term impact depends on strong local systems. We will continue supporting government-led approaches that strengthen institutional capacity, integrate priority health programmes into routine systems, and promote sustainable financing and locally owned solutions that endure beyond individual projects.

will continue supporting capacity, integrate priority sustainable financing and projects



Invest in People

People remain our greatest asset. We will continue investing in the development of our workforce and the broader public health community by strengthening leadership, expanding technical capacity, and equipping health professionals with the knowledge and tools needed to respond to emerging public health challenges.

As public health challenges continue to evolve, GGHN remains committed to delivering evidence-based solutions that strengthen institutions, empower communities, and improve lives. Together with our partners, we will continue building healthier futures across Nigeria and the wider region



The Acknowledgments

The achievements presented in this report were made possible through the collective efforts of governments, donors, academic institutions, technical organizations, community partners, and the dedicated people working across these institutions. Collaboration is central to GGHN's approach, and in 2025 we worked alongside these partners to strengthen health systems, expand access to quality health services, and improve health outcomes across Nigeria and the West African region.

We extend our sincere appreciation to every partner whose trust, expertise, and collaboration made this work possible.



Our Partners

Donors and funding agencies



Gates Foundation 



FEDERAL MINISTRY OF
HEALTH

Government and public-sector partners



NPHCDA
National Primary Health Care Development Agency



Katsina & Niger State Ministries of Health
State Emergency Operations Centres
State Laboratory Technical Working Groups

Implementing and technical partners



Ministry of Defence Health Implementation Program (MODHIP)
DESIRELine — Steve Kretschmer | CRIHSS Foundation | FMC Owo
AEFUTHA (Alex Ekwueme Federal University Teaching Hospital Abakaliki)

Regional and global platforms



Community and civil-society networks

Civil society organizations | Faith-based groups | Professional associations | PLHIV networks | Traditional and Religious Leadership in campaign settlements



GEORGETOWN GLOBAL HEALTH NIGERIA

Contact

Abuja, Nigeria

2 Babatope Ajakaiye Crescent, Jahi District

E Info@gghnigeria.org

www.gghnigeria.org



@gghnigeria

www.gghnigeria.org